

SMALL BUSINESS EXCHANGE

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What Cities Should Be Doing for Small Business

by Janis Bowdler, Kim Zeuli

Small businesses are the backbone of urban economies: They play a critical role in creating jobs for local residents. Yet too often city leaders and economic developers are not prioritizing small businesses when allocating resources to drive growth, focusing their strategies instead on the attraction and retention of large businesses.

A new report by the Initiative for a Competitive Inner City may make public officials consider shifting these priorities. The report provides compelling evidence that small businesses rival, and often exceed, the impact of large businesses when it comes to job creation.

The research, conducted with the support of JPMorgan Chase, was released on the heels of the bank's announcement that it was committing an additional \$75 million to its Small Business Forward initiative, recognizing the contribution of small businesses to economic opportunity and reducing unemployment, especially for women, minorities and veterans.

ICIC's report measures the current state of small business jobs in five cities: Chicago, Dallas, Detroit, Los Angeles, and Washington, D.C., and identifies key findings regarding small businesses and urban job growth.

In all five cities, the distribution of small businesses and large businesses is similar, with small businesses -- those with 250 employees or fewer -- representing at least 99 percent of all businesses in the city. Despite this parallel, small-business job creation varies across the cities ICIC studied, ranging from 48 percent in Dallas to 74 percent in Los Angeles.

- In four of the five cities, small businesses create most of the jobs: 58 percent in Chicago, 53 percent in Detroit, 74 percent in Los Angeles and 62 percent in D.C. In Dallas, small businesses provide slightly less than half of all jobs. Although "micro" businesses (those with one to five employees) make up the largest share of businesses in the cities ICIC studied, medium-sized businesses (those with five to 249 employees) are driving job creation.
- The importance of small business jobs is greater in the inner city. In four of the five cities, small businesses create a greater share of jobs in dis-

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Small Business Administration Announces Funding for Women Veteran Entrepreneurship Training



Image credit: <http://vetscounselingvets.org>

The U.S. Small Business Administration (SBA) Office of Veterans Business Development (OVBD) today announced a \$300,000 funding opportunity for women and veteran-owned businesses through its Women Veteran Entrepreneurship Training Program. SBA expects to make up to six awards through this program with a minimum award of \$25,000.

Successful applicants will be organizations with a demonstrated history of providing successful entrepreneurship training to women veterans, women service members, and women spouses of service members and veterans. Applications must be received by Dec. 12. For more information, see program announcement No. WVETP-2017-01 at www.grants.gov.

This funding opportunity is open to non-profit organizations, local or state agencies,

private sector firms, and institutions of higher learning. Beneficiaries of the program will include: veterans, service-disabled veterans, members of the National Guard or Reserve Component, active duty service members, or women spouses of service members or veterans.

A Q&A conference call will be held on Nov. 30 at 3p.m. EST. To join the conference call, dial 1-888-858-2144, using access code: 5817583#. All questions must be submitted in advance and no later than Nov. 16 to Janet Moorman at janet.moorman@sba.gov.

Women Veteran Owned Small Businesses represent a burgeoning economic powerhouse in the military small business community. As of 2012, women veterans owned 383,302 businesses, generating \$17.9 billion in sales. From 2007 to 2012, despite only representing 15.2 percent of the total number of all veteran-owned businesses, the number of women veteran owned small businesses increased by 294.7 percent.

For more information on SBA programs and resources that support veteran and military entrepreneurship, visit www.sba.gov/veterans or <http://www.sba.gov/milspouse>.

About the U.S. Small Business Administration

The U.S. Small Business Administration (SBA) was created in 1953 and since January 13, 2012, has served as a Cabinet-level agency of the federal government to aid, counsel, assist and protect the interests of small business concerns, to preserve free competitive enterprise and to maintain and strengthen the overall economy of our nation. The SBA helps Americans start, build and grow businesses. Through an extensive network of field offices and partnerships with public and private organizations, the SBA delivers its services to people throughout the United States, Puerto Rico, the U.S. Virgin Islands and Guam. www.sba.gov

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**SBE Salutes
Small Business Exchange, Inc.
CEO, Gerald Johnson,
for service to his country as a
World War II Navy Veteran!**



Community Outreach

The Business Case for Diversity

By Debbie Matz

The good news is that there is broad agreement that diversity serves a social good. The vast majority of technology executives (72%), for instance, see diversity as very important, according to a recent survey by Lawless Research.

The bad news is that businesspeople fail to recognize that diversity also has benefits to the bottom line. Only 23% of respondents in that same study said they see a clear connection between diversity and financial performance. While similar data does not exist for banks and credit unions, my experience indicates there is a similar disconnect: Our industry believes that diversity is the right goal to pursue, but we don't necessarily see a financial incentive for taking action.

This bodes poorly for the future of the industry. There is no question that the demographics of our country are changing: 16% of the U.S. population is Hispanic and 13% is African-American. Furthermore, the Hispanic and African-American populations grew by 43% and 17%, respectively, between 2000 and 2010. And while the Asian population represents only 5.5% of the U.S. population, it grew by 46% in the first 10 years of this century. If businesses aren't figuring out a way to change, too, they risk being left behind.

The financial services industry should view these changes as a massive opportunity. For example, while 55% of white Americans are invested in the stock market, just one in three African-Americans and one in five Hispanics are investors, according to a 2013 Pew Research Center study.

Many of us are quick to think about closing this divide in terms of social justice. Since the Great Recession, the stock market's climb has created an extremely uneven recovery. The net worth of the wealthiest 7% of Americans increased by about 28%, while the net worth of the other 93% declined by 4%, according to the Pew Research Center. But shrewd business leaders will match their desire to create wealth for more American families with some simple math: add up all the potential new customers that will come from helping more Americans achieve financial stability that long-term investing can bring, and you will realize that striving for diversity is an excellent example of acting in one's enlightened self-interest.

Now comes the hard part: how can a financial services firm appeal to a more diverse clientele? During my tenure at the National Credit Union Administration, we thought a great deal about this. What we found, in consultation with credit unions in communities across the country, is that perhaps the single most important step is to hire a staff that reflects the community the business is striving to serve.



Image credit: www.govloop.com

This is a tall order. To accomplish it, leadership at the top of the organization must make increasing employee diversity a priority goal by providing resources and processes to ensure success. The leadership must also make sure that managers and supervisors understand that a staff that reflects the population of the community makes it easier to build inroads with community leaders and non-profit organizations – essential elements to developing trust.

Hand-in-hand with hiring more diverse staff is participating in community events sponsored by local groups and offering classes in various aspects of financial education. Classes might include basics such as budgeting, understanding credit scores and borrowing prudently along with more sophisticated topics such as explaining the stock market and how to invest wisely. If done correctly, these initiatives will open the door to further dialogue and earn trust among the target constituencies. The institutions that are most successful in reaching various demographics are those that really became active members of their communities.

It is important to understand that this will be a long-term effort. Building trust and new relationships, particularly among communities that have historically felt disconnected from the financial services industry, won't come easily. But the result is worth the effort. Making diversity a business priority can lead to financial benefits and help a company realize its full potential.

There is a caveat. Diversity without inclusion will not produce the desired results. In other

words, merely hiring a diverse workforce without providing an accepting culture could derail any potential benefits from increased diversity. For instance, studies indicate that when women feel they are hired to fill quotas, it hurts relationships between co-workers. The same can be said for other racial and ethnic minority group members.

So, to be effective, business leaders must be proactive. First, they will need to assess the current diversity level to set benchmarks. Next, they will need to develop a hiring strategy that increases diversity without ignoring merit. Finally, they will also need to foster an inclusive and engaged culture by providing training and messaging as well as setting diversity goals and holding leaders accountable for diversity progress.

The business case for diversity is strong, but achieving it will be complicated. It requires an astute understanding not just of a given industry, but also of a company's workforce and the unique needs of the community. By thinking about diversity as a matter of the bottom line, we can and must evolve it from "nice to have" to "need to have."

Debbie Matz is on the board of directors of Mutual of Omaha bank. She was the chairman of the National Credit Union Administration from 2009-2016. She also chaired the Federal Financial Institutions Examination Council from 2011-2013 and was a voting member of the Financial Stability Oversight Council.

SOURCE: <http://www.americanbanker.com>



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Visit this link for the
OUTREACH ORDER FORM:

**[www.sbeinc.com/services/
diversity_outreach.cfm](http://www.sbeinc.com/services/diversity_outreach.cfm)**



Editorial Staff
President & CEO:
Gerald W. Johnson
gwj@sbeinc.com

Managing Editor:
Valerie Voorhies
vv@sbeinc.com

Marketing Manager
Rosalie Vivanco
rvivanco@sbeinc.com

**Sales & Production
Manager:**
Nabil Vo
nvo@sbeinc.com

Graphics Design:
Tyler Chen
tchen1129@gmail.com

Webmaster:
Umer Farooq
umer@octadyn.com

Writer:
Cheryl Hentz
cheryl.hentz@gmail.com

CALIFORNIA CERTIFICATIONS

CDOT UCP DBE #5988 • CA DGS SBE #1789941 •
SFCMD LBE #CMD011713300 •

Contact Info:

Small Business Exchange, Inc.
795 Folsom Street, 1st Flr, Room 1124
San Francisco, CA 94107
Email: sbe@sbeinc.com • Website: www.sbeinc.com
Phone: (415) 778-6250, (800) 800-8534
Fax: (415) 778-6255

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Access to Capital



Loan Volume Nears \$1 Billion in Northern California in FY 2016

The U.S. Small Business Administration (SBA) San Francisco District Office approached \$1 Billion of loans in Fiscal Year (FY) 2016 for over 2,000 loans including Microloans, 7(a) Guarantee and the 504 loan programs.

“The leveling off in our lending numbers from FY15’s record setting amount speaks to California’s strong economy and competitive lending environment.” District Director Mark Quinn said. “These lending numbers show confidence in the economy and the impact small businesses make toward economic recovery.”

120 lenders participated this fiscal year by approving 1,968 SBA guaranteed loans in Northern California for \$970,322,300. California, as a whole, topped \$5 Billion in SBA lending for the second year in a row with over 10,000 borrowers

and 233 lenders. California accounts for 19% of the total national SBA loan volume.

SBA’s flagship loan program, referred to as 7(a), provides small businesses with comprehensive financial assistance covering the vast majority of small business needs including working capital, fixed and intangible asset financing, as well as re-finance and export support through term and revolving loans. In the San Francisco District, 1,714 loans were approved in the 7(a) program for \$718 million.

504 loans provide small businesses with long-term fixed rate financing to acquire fixed assets for expansion or modernization. 504 loans are available through Certified Development Companies (CDCs), SBA’s community-based partners. In the San Francisco District, 254 loans were approved

in the 504 program for \$251 million. Reauthorization of the 504 Debt Refinancing Program in May was instrumental in the success of the 504 Program in FY16.

Community Advantage Loans serve underserved markets, provide up to an 85 percent guarantee on loans up to \$250,000 and offer technical assistance to improve the rate of success among participants. California leads the nation with 25% of the country’s Community Advantage lending.

For the third consecutive year, the San Francisco District’s average loan size went down slightly for 7(a) loans to an average loan size of about \$419,000 for the fiscal year. The lower average loan size for 7(a) loans can be attributed in part to the fee relief SBA has offered for loans up to \$150,000, a program which has been extended for

another year. However, the average loan size in San Francisco continues to be higher than the national average, mostly as a reflection on the higher prices for commercial real estate in the Bay Area.

The San Francisco SBA District Office covers Alameda, Contra Costa, Del Norte, Humboldt, Lake, Marin, Mendocino, Napa, San Francisco, San Mateo, Santa Clara, Santa Cruz, Solano, and Sonoma Counties. Over 120 banks, credit unions and community lenders participated in various SBA loan programs. Annually, the San Francisco District Office cohosts over 1,000 training events for over 50,000 Bay Area small businesses or prospective businesses from SBA resource partners.

SOURCE: U.S. SBA

SBA and Milken Institute Launch Initiative to Improve Access to Capital for Underserved Communities in Los Angeles

The U.S. Small Business Administration (SBA) and the Milken Institute jointly launched the Los Angeles pilot program: Partnership for Lending in Underserved Markets (PLUM). This groundbreaking collaboration will develop and test initiatives designed to more effectively deliver capital to deserving minority-owned businesses throughout the United States. Los Angeles is only the second American city with a pilot PLUM program. Today’s launch event included a workshop at the University of Southern California that brought together small business leaders from Los Angeles with the SBA and Milken Institute.

In making the announcement, Maria Contreras-Sweet, SBA Administrator and the voice of small business on the President’s Cabinet, said: “PLUM will give entrepreneurs the tools and resources they need to change lives and rebuild communities. And while we have made great progress – SBA guaranteed loans have increased 21 percent to African-Americans and 18 percent to Hispanics in the past year – we still have work to do. As we did in Baltimore, I look forward to expanding this effort in Los Angeles and applying what we learn in communities across the country.”

Kevin Klowden, executive director of the Milken Institute’s California Center and co-chair of the Los Angeles Task Force, said: “In launching our pilot in Los Angeles in conjunction with the SBA, we specifically want to focus on the need to bring capital to African-American and Latino small businesses and provide them with new opportunities for real growth. In addition, we seek to stimulate job creation through directly addressing lending gaps in underserved communities. We look forward to working with the leaders of both Los Angeles and Baltimore to do so.”

“Small business is a crucial ingredient for creating jobs and widening prosperity,” said Eric Garcetti, Mayor of Los Angeles. “Widening access to capital for small businesses in tradition-

ally underserved communities, especially African-American and Latino, is a key goal of my administration, and so I am delighted that the SBA and the Milken Institute will be working in the city of Los Angeles to help realize that goal.”

Following the Great Recession, small business owners, especially those setting up shop in underserved markets, have faced a recurring problem of limited access to capital. Conventional small business credit is still only at 85 percent of its pre-recession level. These gaps are especially evident in metropolitan areas with higher proportions of minority-owned businesses including Baltimore, Maryland and Los Angeles, California.

The PLUM initiative responds to this persistent challenge by bringing together leaders and policy experts from SBA and the Milken Institute to develop policies, recommendations, and concrete steps toward increasing access to lending and other sources of business capital in minority and other underserved communities.

The long term goal of the initiative is to increase the capacity of lenders to better serve historically underdeveloped sectors of the small business community. Baltimore and Los Angeles were chosen because their economies also impact surrounding communities and can help drive growth in larger regional economies.

“My Administration is committed to creating greater access to capital and business opportunities for Baltimore City’s small, minority, and women-owned businesses,” said Stephanie Rawlings-Blake, Mayor of Baltimore. “Partnering with the SBA, Milken Institute and the city of Los Angeles on the PLUM initiative expands the opportunity to connect minority entrepreneurs and traditionally underrepresented business communities to programs that encourage their growth. Together we can create resources that address capital access disparities in order to bolster the health of local economies, which thrive when small and minority-owned businesses are successful.”

Aron Betru, managing director of the Milken Institute’s Center for Financial Markets and co-chair of the Baltimore Task Force, said: “After launching the Baltimore PLUM Pilot last month, I couldn’t be more excited that we are now kicking off the Los Angeles PLUM Pilot, where the Milken Institute is headquartered. I know firsthand how the community of minority-owned small businesses in Los Angeles can benefit from this collaboration between the Milken Institute and the Small Business Administration to promote financial market understanding and increased access to capital.”

For its part the Milken Institute will provide direction, research and engagement with stakeholders to address specific challenges faced by small business lending in underserved markets. SBA will provide expert leadership, data and information to support the initiative and will market transferrable solutions to other cities and communities beyond Los Angeles and Baltimore.

Partnerships for Lending in Underserved Markets (PLUM)

Minority owned small business play an important role in our nation’s economic health, driving job creation, rising wages and better standards of living in communities throughout the U.S. Current and projected economic growth rates show minority-owned businesses are even outpacing their non-minority counterparts and have now overtaken pre-recession levels. However, other economic indicators show lagging investment in minority-owned companies. As these companies continue to perform, that gap has revealed a growing untapped market of high-return investments for business leaders and other investors with the vision to spot them.

Development of these promising minority-owned small businesses presents an exciting opportunity to catalyze latent market potential in previously under-developed areas. These are areas where targeted investment has shown transformative potential for local and regional economies

with the tools and resources to build a profitable business and leverage opportunity. The PLUM initiative is in the process of developing collaborative organizational structures that will help minority entrepreneurs realize these opportunities and tap into an interested audience of investors.

The PLUM Initiative is a two-year pilot committed to developing straightforward, common-sense approaches to reducing barriers to capital, creating economic opportunities, and improving lending to minority small businesses initially in Baltimore and Los Angeles. Combining the Milken Institute’s financial focused research and the Small Business Administration’s commitment to all minority communities, this initiative will:

- **Increase Access to Capital:** The initiative will examine the potential for partnerships and the implementation of next-generation technology in addressing underserved markets, the development of flexible financial products and services tailored to African-American and Hispanic small businesses, and the potential for an active secondary market to ensure capital sustainability in the region.
- **Tailor Technical Assistance:** The initiative will examine the technical assistance and training available and provided to small business owners. The initiative will also examine the different sectors within the African American and Hispanic communities to ensure that any training is culturally competent and meets the differing needs and priorities of the communities.
- **Strengthen Public-Private Partnerships:** The initiative will focus on improving current programs and policies from a regulatory standpoint, as well as recommend new initiatives to encourage lending to underserved markets. Efforts will also focus on developing a report card to determine the overall success of the pilot initiative.

SOURCE: U.S. SBA

California Sub-Bid Request Ads



Pacific States

ENVIRONMENTAL CONTRACTORS, INC.

CAL LIC. NO. 723241

11555 Dublin Boulevard • Dublin, CA 94568-2909
Phone: (925) 803-4333 • FAX: (925) 803-4334
Estimator: Chris Pieri
cpieri@pacificstates.net

Pacific States Environmental Contractors, Inc. (PSEC) is preparing a bid as a Prime Contractor for the project listed below:

Lead and Pesticide Contaminated Soil Remediation Cherryland Community Center Site
278 Hampton Road & 17482 Boston Road, Hayward, CA

Owner:

Alameda County General Services Agency
1401 lakeside Drive 9th Floor, Hayward, CA
BID DATE: November 17, 2016 @ 2:00 PM

We hereby encourage responsible participation of M/W/S/LBE's and solicit their subcontractors or materials and/or suppliers quotation for the following types of work including but not limited to:

Fencing and Tree Removal

At our discretion, 100% Payment and 100% Performance bonds may be required as a subcontract condition. Please call if you need assistance in obtaining bonding, insurance, equipment, materials and/or supplies for this project.

This will be a **PREVAILING WAGE JOB**.

Specifications may be reviewed at our office located at 11555 Dublin Boulevard, Dublin, CA, or an electronic version is free online by going to the following webpage www.acgov.org and select the doing business with us tab then select current contracting opportunities.

PSEC is willing to breakout any portion of work to encourage M/W/S/LBE's and solicit their subcontractor or materials and/or suppliers and trucking quotation as well as increase the expectations of meeting the Outreach Program goal. If you require any assistance, please contact the Estimator, Chris Pieri, email him at cpieri@pacificstates.net or call (925) 803-4333 and bids may be faxed to us at (925) 803-4334. When submitting any public works bid please include your DUNS number and DIR number. For questions regarding registration for DIR use the link at: www.dir.ca.gov/Public-Works/PublicWorks.html. We are an equal opportunity employer.

Chumo Construction, Inc.

14425 Joanbridge Street, Baldwin Park, CA 91706
Phone: (626) 960-9502 Fax: (626) 960-3887
Contact: George Chumo

Sub-Bids Requested From Qualified DBE Subcontractors & Suppliers
For Construction on State Highway In Orange County at Various Locations from 0.9 Mile North of Route 1 to Route 55/91 Separation District 12
Location: 12-Ora-55-1.2/R17.9
Contract No. 12-0M5004
Bid Date: 11-16-16 @ 2:00 PM

We have information about the plans, specifications, and requirements in our office located at 14425 Joanbridge Street, Baldwin Park, CA. Please call to arrange an appointment, our office hours are 8:00 am to 4:30 pm. Copying services are available.

100% Performance and Payment Bonds with a surety company subject to approval of Chumo Construction Company, Inc. are required of subcontractors for this project. Chumo Construction will pay bond premium up to 1.5%. Subcontractors will be required to abide by terms and conditions of the AGC Master Labor Agreements and to execute an agreement utilizing the latest AGC Standard Long Form Subcontract incorporating prime contract terms and conditions, including payment provisions. Chumo Construction's listing of a Subcontractor is not to be construed as an acceptance of all of the Subcontractor's conditions or exceptions included with the Subcontractor's price quote. Chumo Construction requires that Subcontractors and Suppliers price quotes be provided at a reasonable time prior to the bid deadline to enable a complete evaluation. For assistance with bonding, insurance or lines of credit contact George Chumo at (626) 960-9502.

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DESILVA GATES CONSTRUCTION

11555 Dublin Boulevard • P.O. Box 2909
Dublin, CA 94568-2909
(925) 829-9220 / FAX (925) 803-4263
Estimator: Victor Le
Website: www.desilvagates.com
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DeSilva Gates Construction (DGC) is preparing a bid as a Prime Contractor for the project listed below:

CITY OF VACAVILLE - Jepsen Parkway, City Project No. 865-820288, Federal Aid Project RPSTPL-5094 (064) and BRLS-5094 (067)

Disadvantaged Business Enterprise Goal Assigned is 11% OWNER: CITY OF VACAVILLE DEPARTMENT OF PUBLIC WORKS 650 Merchant Street, Vacaville, CA 95688
BID DATE: December 6th, 2016 @ 2:00 P.M.

DGC is soliciting quotations from certified Disadvantaged Business Enterprises, for the following types of work and supplies/materials including but not limited to:

AC Dike, Adjust Iron, Bridge, Bridge Removal, Clearing and Grubbing/Demolition, Construction Area Sign, Electrical, Fabric/Geosynthetic Pavement Interlayer, Fencing, Landscaping / Irrigation, Minor Concrete, Minor Concrete Structure, Roadside Signs, Markers, Soundwall (Precast Concrete), Striping, Structural Concrete, Box Culvert, SWPPP Prep/Water Pollution Control Plan Prepare, Underground, Trucking, Water Trucks, Class 2 Aggregate Base Material, Hot Mix Asphalt (Type A) Material

Plans and specifications may be reviewed at our offices located at 11555 Dublin Boulevard, Dublin, CA or 7700 College Town Drive, Sacramento, CA, or at your local Builders Exchange, or reviewed and downloaded from the ftp site at <ftp://ftp%25desilvagates.com:f7pa55wd@pub.desilvagates.com> (if prompted the username is ftp@desilvagates.com and password is f7pa55wd) or from the Owner's site at www.blueprintexpress.com/vacaville

Fax your bid to (925) 803-4263 to the attention of Estimator Victor Le. If you have questions for the Estimator, call at (925) 829-9220. When submitting any public works bid please include your DUNS number and DIR number. For questions regarding registration for DIR use the link at: www.dir.ca.gov/Public-Works/PublicWorks.html

If you need DBE support services and assistance in obtaining bonding, lines of credit, insurance, necessary equipment, materials and/or supplies or related assistance or services, for this project call the Estimator at (925) 829-9220, or contact your local Small Business Development Center Network (<http://californiasbdc.org>) or contact the California Southwest Transportation Resource Center (www.transportation.gov/osdbu/SBTRCs). DGC is willing to breakout portions of work to increase the expectation of meeting the DBE goal.

At our discretion, 100% Payment and 100% Performance bonds may be required as a subcontract condition. This will be a **PREVAILING WAGE JOB**. DGC is an equal opportunity employer.

CAHILL CONTRACTORS, LLC

Colby Smith at estimating@cahill-sf.com
(415) 677-0611.

CAHILL CONTRACTORS, LLC requests bids from Certified SBE Subcontractors and Suppliers for the following DESIGN BUILD TRADES:

Exterior Building Maintenance / Shoring & Underpinning / Signage / Fire Sprinkler / Plumbing / Solar Hot Water / HVAC / Electrical / Elevators (DESIGN ASSIST)

1296 SHOTWELL ST. SENIOR AFFORDABLE HOUSING - DESIGN BUILD TRADES
1296 Shotwell St., San Francisco, CA 94110

This is a CMD project with construction workforce and prevailing wage requirements.

BID DATE: 11/17/16 @ 2PM

Voluntary Pre-bid Meeting:

11/2/16 @ 10AM, Cahill's Office
425 California St., Suite 2200
San Francisco, CA 94104

BID DOCUMENTS: Please contact Colby for access to documents on BuildingConnected.

DESILVA GATES CONSTRUCTION

11555 Dublin Boulevard • P.O. Box 2909
Dublin, CA 94568-2909
(925) 829-9220 / FAX (925) 803-4263
Estimator: Mike Gates
Website: www.desilvagates.com
An Equal Opportunity Employer

DeSilva Gates Construction (DGC) is preparing a bid as a Prime Contractor for the project listed below:

CALTRANS ROUTE 92 - OR CONSTRUCTION ON STATE HIGHWAY IN SAN MATEO COUNTY IN SAN MATEO ON ROUTE 92 FROM ALAMEDA DE LAS PULGAS OVERCROSSING TO THE HAYWARD PARK OVERHEAD AND ON ROUTE 82 FROM WEST 20TH AVENUE TO 17TH AVENUE CONTRACT NO. 04-235524, FEDERAL AID PROJECT ACNH-X081(030)E DISADVANTAGED BUSINESS ENTERPRISE GOAL ASSIGNED IS 11%

OWNER:

STATE OF CALIFORNIA
DEPARTMENT OF TRANSPORTATION
1727 30th Street, Bidder's Exchange, MS 26,
Sacramento, CA 95816

BID DATE: November 15th, 2016 @ 2:00 P.M.

DGC is soliciting quotations from certified Disadvantaged Business Enterprises, for the following types of work and supplies/materials including but not limited to:

Clearing & Grubbing, Concrete Barrier, Concrete Pavers, Construction Area Signs, Crash Cushions, Electrical, Erosion Control, Fence, Guardrail, HMA Dike, Landscaping, Minor Concrete, Minor Concrete Structures, Rapid Set PCC Paving, Retaining Wall, Roadside Signs, Sign Structures, Soundwall, Striping and Pavement Markers, SWPPP Prep, Underground Work, Trucking, Sweeping, Water Trucks, Erosion Control Materials, Imported Borrow Material, Aggregate Base Material, HMA Material, RHMA Material and Tack Coat Material.

Plans and specifications may be reviewed at our offices located at 11555 Dublin Boulevard, Dublin, CA or 7700 College Town Drive, Sacramento, CA, or at your local Builders Exchange, or reviewed and downloaded from the ftp site at <ftp://ftp%25desilvagates.com:f7pa55wd@pub.desilvagates.com> (if prompted the username is ftp@desilvagates.com and password is f7pa55wd) or from the Owner's site at www.dot.ca.gov/hq/esc/oe/weekly_ads/all_adv_projects.php

Fax your bid to (925) 803-4263 to the attention of Estimator Mike Gates. If you have questions for the Estimator, call at (925) 829-9220. When submitting any public works bid please include your DUNS number and DIR number. For questions regarding registration for DIR use the link at: www.dir.ca.gov/Public-Works/PublicWorks.html

If you need DBE support services and assistance in obtaining bonding, lines of credit, insurance, necessary equipment, materials and/or supplies or related assistance or services, for this project call the Estimator at (925) 829-9220, or contact your local Small Business Development Center Network (<http://californiasbdc.org>) or contact the California Southwest Transportation Resource Center (www.transportation.gov/osdbu/SBTRCs). DGC is willing to breakout portions of work to increase the expectation of meeting the DBE goal.

At our discretion, 100% Payment and 100% Performance bonds may be required as a subcontract condition. This will be a **PREVAILING WAGE JOB**. DGC is an equal opportunity employer.

CAHILL CONTRACTORS, LLC

Colby Smith at estimating@cahill-sf.com
(415) 677-0611.

CAHILL CONTRACTORS, LLC requests bids from Certified SBE Subcontractors and Suppliers EXCEPT for the following TRADES:

Soil Improvements / Solar PV / Exterior Building Maintenance / Elevators / Fire Sprinklers / Solar Hot Water

PARCEL O GMP - REMAINING TRADES
455 Fell Street, San Francisco, CA 94102

This is a CMD project with construction workforce and prevailing wage requirements.

BID DATE: 11/22/16 @ 2 PM

Voluntary Pre-bid Meeting:

11/8/16 @ 10 AM, Cahill's Office
425 California St., Suite 2200
San Francisco, CA 94104

BID DOCUMENTS: Please contact Colby for access to documents on BuildingConnected.



McGuire and Hester

9009 Railroad Avenue • Oakland, CA 94603
Phone: (510) 632-7676 • Fax: (510) 562-5209
Contact: Kevin Exberger • An Equal Opportunity Employer

Sub Bids Requested From Qualified DBE Subcontractors & Suppliers for
City of Oakland - High Street Intersection Improvements

Project# C490610 • Location: Oakland, CA • Bid Date: November 17, 2016 @ 2:00 PM

McGuire and Hester is seeking qualified subcontractors in the following trades: SWPPP, Trucking, Striping, Tree Removal, Slurry Seal, Crack Seal, Electrical, Stamped Asphalt

We will pay up to and including one and one-half percent (1-1/2%) of your bonding cost. Certification assistance is available, as well as viewing plans and specs.

Sub-Bid Request Ad



Requests quotes from qualified and certified DBE Subcontractors, Suppliers, and Service Providers for the following (but not limited to) work:

Lead Compliance Plan, Construction Area Signs, Traffic Control System, Portable Changeable Message Sign, Temporary Radar Speed Sign, Prepare SWPPP, Temporary Erosion Control (BMPs), Clear & Grubbing, Pavement Striping & Markings, Irrigation, Concrete Structure & Pipe, Remove Sign Structure, Roadway Ex (Type Z-2) Aerially Deposited Lead, Rock Excavation, Erosion Control (BFM), Compost Sock, Place HMA Dike, CIDH (Sign Foundation), Roadside Signs, Misc. Iron & Steel, Fence, Guardrail, Cable Railing, Concrete Barrier, Concrete (Ditch Lining), Furnish Sign Structure, Install Sign Structure, Reinforcing Steel, Lighting & Electrical, Trucking, HMA & RHMA Supply, AB Supply, PCC Supply, Concrete Pumping

FOR CONSTRUCTION ON STATE HIGHWAY IN SAN DIEGO COUNTY IN SAN MARCOS FROM 0.1 MILE EAST OF TWIN OAKS VALLEY ROAD OVERCROSSING TO 0.2 MILE WEST OF WOODLAND PARKWAY UNDERCROSSING In District 11 On Route 78 Caltrans Contract No. 11-421604 Federal-Aid Project ACNHP-P078(118)E

DBE Goal 10%

BID DATE November 29, 2016 @ 2:00 p.m.

Sub & Vendor Quotes Due Prior

Sukut Construction, LLC

4010 W. Chandler Avenue, Santa Ana, CA 92704

Contact: Matt Bahnsen

Phone: (714) 540-5351 • Fax: (714) 545-2003 • Email: estimating@sukut.com

Plans/specs are available for viewing at our office by appointment, or may be obtained from Owner. Subcontractors must be prepared to furnish 100% performance and payment bonds and possess current insurance and workers' comp coverage. Sukut Construction will assist Qualified Subcontractors in obtaining bonds, insurance, and/or lines of credit. Please contact Sukut for assistance in responding to this solicitation. Subcontractors/Vendors will be required to sign Sukut's Standard Subcontract/Purchase Order. Copies are available for examination.

Sukut Construction's listing of a Subcontractor in its bid to the agency is not to be construed as an acceptance of all of the Subcontractor's conditions or exceptions included with Subcontractor's price quotes. Quotations must be valid for the same duration as specified by Owner for contract award.

Sukut Construction, LLC

An Equal Opportunity Employer

**PROJECT: PHASE II - WILLOW ST. BRIDGE REPLACEMENT
CITY OF CHULA VISTA - CIP # STL261
CHULA VISTA, CA**

****THIS PROJECT HAS A 11 % DBE GOAL****

BID DATE: November 30, 2016 • BID TIME: 2:00 P.M.

Please respond by 5:00 p.m., NOVEMBER 28, 2016

We are seeking quotes from all small business concerns - CERTIFIED DBE including, but not limited to, the following work items: ASPHALT CONCRETE PAVEMENT, AGGREGATE BASE, WATERPROOF LINER, DECOMPOSED GRANITE, P.C.C., STAMPED CONCRETE, FENCING, CURB INLET, P.V.C. PIPE, H.D.P.E. PIPE, RIP RAP ENERGY DISSIPATOR, RCP PIPE, CURB INLET BASKET, REMOVE AND DISPOSE EXISTING TREES, TRAFFIC STRIPE, PAVEMENT MARKER, SIGNS, DRIVEN STEEL SHEET PILE WALL, TRANSITION GUARDRAIL, STREET NAME SIGNS, STREET LIGHT PULL BOXES, TEMP WOODEN PEDESTRIAN BRIDGE, ROAD CONSTRUCTION SIGNS, TRAFFIC CONTROL, LED PEDESTRIAN SIGNAL INDICATIONS, PEDESTRIAN PUSH BUTTONS, BRIDGE DEMO, CLEAR & GRUB, ELECTRICAL, CIDH PILES, PRE-STRESSING CAST-IN-PLACE CONCRETE, DRILL AND BOND DOWEL, JOINT SEAL ASSEMBLY, REINFORCING STEEL, LANDSCAPE & IRRIGATION.

Coffman Specialties, Inc. is signatory to Operating Engineers, Laborers, Teamsters, Cement Masons and Carpenters unions. Quotations must be valid for the same duration as specified by the Owner for contract award. Insurance and 100% Payment & Performance Bonds will be required, and will pay up to 1.5% for the cost of the bond. Waiver of Subrogation will be required. We will provide assistance/advice with obtaining Bonds/Insurance/Credit/Equipment. Subcontractors must provide contractor's license number and Department of Industrial Relations (DIR) registration number with their quote. Plans and specs are available at no cost to interested DBE firms from the CITY OF CHULA VISTA WEBSITE using the Project CIP # STL261 and/or our San Diego Office. We are an EOE & seriously intend to negotiate with qualified firms.

If you have any questions, Please contact Marty Keane: Phone 858-536-3100, Fax 858-586-0164 or email estimating@coffmanspecialties.com.

Non-DBE Subs/Suppliers: Indicate 2nd tier participation offered on your quotation as it will be evaluated with your price. For any bid proposal submitted on or after March 1, 2015 and any contract for public work entered into on or after April 1, 2015, the following registration requirements apply: Every Subcontractor is required to be registered to perform public work pursuant to Section 1725.5 of the Public Contract Code. No Contractor or Subcontractor shall be qualified to bid on, be listed in a bid proposal pursuant to Section 4104 of the Public Contract Code, or engage in the performance of any contract for public work, unless currently registered to perform public work pursuant to Section 1725.5. No bid shall be accepted nor any subcontract entered into without proof of the Subcontractor's current registration to perform public work pursuant to Section 1725.5. If used in our Bid, Coffman Specialties requires this proof be submitted w/in 24 hours of Bid Date.



9685 Via Excelencia, Ste 200 • San Diego, CA 92126
Phone: (858) 536-3100 • Bid Fax: (858) 586-0164
e-mail inquiries to: estimating@coffmanspecialties.com

St. Louis, MO. Sub-Bid Request Ad

Dragados-USA, Inc. is requesting bids for the
Jefferson Barracks Tunnel project located in St. Louis, Missouri.
Bid Date: 11/17/2016

Project Description: The Jefferson Barracks Tunnel (Lemay WWTP to Martigney PS) Project Number 11711 consists of approximately 17,800 feet of 7-foot finished diameter tunnel. The ground cover over the tunnel alignment will vary in depth between approximately 95 feet and 210 feet. This sewer tunnel facility is located in St. Louis County within the Lemay WWTP Service Area.

The facility will collect, store and convey sewer flows to the Lemay WWTP. Dragados is looking for qualified MBE subcontractors and suppliers to assist with the following work items: **Fencing, Electrical, Clear & Grub, Site Grading, Site Utilities, Drainage, Trucking, Concrete Supply, Aggregate Supply, Security, Drilled Shafts, Tie-Backs, Miscellaneous Metals, Metal Fabrication, Asphalt Paving, Steel Pile, Pre-Cast Concrete, Pipe Supply (D.I., S.S., P.V.C., R.T.R.C.), Rebar Supply, Rebar furnish & Install, Cast-in-Place Concrete, Demo, Traffic Control, Signage.**

To request plans and specifications, please email Arinda Cale. acale@dragados-usa.com. There is a 17% MBE (African American) requirement for this project. Dragados-USA, Inc. encourages Minority Owned Business Enterprises to participate in this project and hereby notifies all bidders that minority business enterprises will be afforded full opportunity to submit bids in response to this invitation in consideration for an award.

DRAGADOS USA

3200 Park Center Dr. Suite 600 • Costa Mesa, CA. 92626

Phone: 657-229-7800 Ext.773

Contact: Arinda Cale • Email: acale@dragados-usa.com

AFRICAN AMERICAN BUSINESS PROCUREMENT SUMMIT
(NORTHERN CALIFORNIA)
Monday, November 14, 2016
1 PM - 6PM
Caltrans District 4 HQ, Auditorium, 111 Grand Ave, Oakland, CA 94612

WHAT IS THIS ?

ACCESS TO OPPORTUNITIES for AFRICAN AMERICAN BUSINESSES
IDENTIFY, PURSUE, WIN and FUND your BUSINESS



CONSTRUCTION



PROFESSIONAL SERVICES



SUPPLIERS

The Procurement Summit will provide you an opportunity to hear the commitment of agencies, identify opportunities and meet with agency purchasers and Prime Contractors.



RSVP SF African American Chamber 415 749 6400 or Admin@SFAACC.org

Participating Agencies and Companies
Caltrans HQ., Sacto., Caltrans District 4, Oakland, Caltrans District 10, Stockton, California High Speed Rail Authority, SFMTA, Department of General Service Port of Oakland, BART, VTA, San Francisco International Airport

By
California Working Group to Enhance Participation of African American Firms In Transportation

California Sub-Bid Request Ads



O.C. Jones & Sons, Inc.

1520 Fourth Street • Berkeley, CA 94710 • Phone: 510-526-3424 • FAX: 510-526-0990
Contact: Jean Sicard • An Equal Opportunity Employer

REQUEST FOR DBE SUBCONTRACTORS AND SUPPLIERS FOR:

Jepson Parkway Road Widening Project
City of Vacaville Contract No. 865-820288
Federal Aid Project No.: BRLS 5094(067)
BID DATE: December 6th, 2016 @ 2:00 PM

We are soliciting quotes for (including but not limited to): Trucking, Water Pollution Control, Storm Water Annual Report, Construction Area Signs, Traffic Control System, Clearing & Grubbing, Minor Concrete, Geotextile Fabric, Pavement Delineation, Striping & Marking, Electrical, Relocate Fire Hydrant, Storm Drain, Adjust Utilities, Survey Monument, Roadside Signs, Planting & Irrigation, Import Topsoil, Bridge Removal, Structure Excavation, Structure Backfill, Water Line, Steel Piling, Structural Concrete, Minor Concrete (Stamped Concrete Median-Bridge), Drill and Bond Dowel, Joint Seal, Bar Reinforcing Steel, Rock Slope Protection, Tubular Bicycle Railing, Concrete Barrier, Tree Removal, Cold Plane AC, Geotextile Fabric, Object Marker, Precast Concrete Soundwall, Wood Barricade, Cable Railing and Construction Materials

100% Performance & Payment Bonds may be required. Worker's Compensation Waiver of Subrogation required. Please call OCJ for assistance with bonding, insurance, necessary equipment, material and/or supplies. OCJ is willing to breakout any portion of work to encourage DBE Participation. Plans & Specs are available for viewing at our office.



O.C. Jones & Sons, Inc.

1520 Fourth Street • Berkeley, CA 94710 • Phone: 510-526-3424 • FAX: 510-526-0990
Contact: Greg Souder • An Equal Opportunity Employer

REQUEST FOR DBE SUBCONTRACTORS AND SUPPLIERS FOR:

Interchange Improvements, retaining and sound walls
Hwy 92 & 82, San Mateo
Caltrans #04-235524
BID DATE: November 15, 2016 @ 2:00 PM

We are soliciting quotes for (including but not limited to): Trucking, Lead Compliance Plan, Construction Area Signs, Traffic Control System, Type III Barricade, Portable Changeable Message Sign, SWPPP, Rain Event Action Plan, Storm Water Sampling & Analysis, Sweeping, Cold Plane AC, Clearing & Grubbing, Roadway Excavation Type Z-2 Aerially Deposited Lead, Structure Excavation, Concrete Removal, Sand Bedding, Structure Backfill, Pervious Backfill Material, Imported Borrow, Irrigation, Hydroseed, Decomposed Granite, Temporary Erosion Control, Fiber Rolls, Compost, AC Dike, Tack Coat, CIDH Concrete Piling, Structural Concrete Retaining Wall, Joint Plain Concrete, Minor Concrete (Minor Structure), Fractured Rib Texture, Bar Reinforcing Steel, Headed Bar Reinforcement, Overhead Sign Structures, Roadside Signs, Sound Wall (Masonry Block), Anti-Graffiti Coating, Underground, Rock Slope Protection, Detectable Warning Surface, Minor Concrete, Interlocking Concrete Pavers, Misc. Iron and Steel, Manhole Frame and Cover, Midwest Guardrail System, Transition Railing, Smart Crash Cushion, Temporary Crash Cushion, Concrete Barrier, Striping & Marking, Pavement Marker, Signal and Lighting, Ramp Metering System and Construction Materials.

100% Performance & Payment Bonds may be required. Worker's Compensation Waiver of Subrogation required. Please call OCJ for assistance with bonding, insurance, necessary equipment, material and/or supplies. OCJ is willing to breakout any portion of work to encourage DBE Participation. Plans & Specs are available for viewing at our office or through the Caltrans Website at www.dot.ca.gov/hq/esc/oe/weekly_ads/index.php.



McGuire and Hester

9009 Railroad Avenue • Oakland, CA 94603
Phone: (510) 632-7676 • Fax: (510) 562-5209
Contact: Keith Ones • An Equal Opportunity Employer

Sub Bids Requested From Qualified MBE, WBE Subcontractors & Suppliers for
East Bay Municipal Utility District -

MWWTP Recycled Water 12-Inch Pipeline Extension and Commercial Fill Station

Project# SD-387 • Location: Oakland, Alameda County • Bid Date: November 16, 2016 @ 1:30 PM

McGuire and Hester is seeking qualified subcontractors in the following trades: Electrical, Paints and Coatings, Fencing, Striping and Pavement Markings

We will pay up to and including one and one-half percent (1-1/2%) of your bonding cost. Certification assistance is available, as well as viewing plans and specs.

O.C. Jones & Sons, Inc. and Disney Construction, Inc., A Joint Venture

1520 Fourth Street • Berkeley, CA 94710 • Phone: 510-526-3424 • FAX: 510-526-0990

REQUEST FOR DVBE SUBCONTRACTORS AND SUPPLIERS FOR:

Reconstruct Interchange
Hwy 101 Willow Road Interchange - San Mateo
Caltrans #04-235654

BID DATE: November 16, 2016 @ 2:00 PM

**O. C. Jones & Sons, Inc. is soliciting quotes for
(including but not limited to):**

Trucking, Lead Compliance Plan, Construction Area Signs, Traffic Control System, Portable Changeable Message Sign, Temporary Crash Cushion, SWPPP, Rain Event Action Plan, Storm Water Sampling & Analysis, Sweeping, ADL Burial Location Report, Treated Wood Waste, Obliterate Surfacing, Adjust Utilities, Cold Plane AC, Cap Inlet, Clearing & Grubbing, Develop Water Supply, Dust Palliative, Roadway Excavation (Type Y-1 – Aerially Deposited Lead), Cement Deep Soil Mixing, Imported Borrow, Subgrade Enhancement Geotextile, Rolled Erosion Control Product, Hydroseed, Compost, AC Dike, Geosynthetic Pavement Interlayer, Tack Coat, Individual Slab Replacement (RSC), Mechanically Stabilized Embankment, Minor Concrete, Concrete Surface Texture, Roadside Signs, Retro-Reflective Sheeting, Paint Curb, Reinforced Concrete Pipe, Rock Slope Protection, Detectable Warning Surface, Contrast Treatment Surface, Misc. Iron & Steel, Manhole Frame and Cover, Misc. Metal, Object Marker, Midwest Guardrail System, Vegetation Control-Minor Concrete, Concrete Barrier, Double Thrie Beam Barrier, Transition Railing, Alternative Flared Terminal System, Crush Cushion, Striping & Marking and Construction Materials. 100% Performance & Payment Bonds may be required. Worker's Compensation Waiver of Subrogation required. Please call OCJ for assistance with bonding, insurance, necessary equipment, material and/or supplies. OCJ is willing to breakout any portion of work to encourage DBE Participation. Plans & Specs are available for viewing at our office or through the Caltrans Website at www.dot.ca.gov/hq/esc/oe/weekly_ads/index.php.

Contact: Jean Sicard @ OCJ (510) 809-3411
jsicard@ocjones.com

**Disney Construction is soliciting quotes
(including but not limited to):**

Trucking, Temporary Shuttle Service, Noise Monitoring, Bridge Removal, Structure Excavation, Structure Backfill, CIDH Concrete Piling, Furnish Pile, Drive Pile, Structural Concrete, Precast Prestressed Concrete Wide-Flange Girder, Joint Seal, Bar Reinforcing Steel, Furnish & Install Sign Structure, Sound Wall, Steel Pipe, Bridge Deck Drainage System, Abandon Water Line, Fire Hydrant Assembly, Water Line, Cathodic Protection & Test Station, Pressure Test, Flush, Disinfect Water Line, Blow Off with Traffic Rated Lid, Air Release Valve, Fencing, Chain Link Railing, Methyl Methacrylate Green Colored Resins, Signal & Lighting, Ramp Metering System, Fiber Optic System and Construction Materials.

Contact: Amir Mutwakil @ Disney Construction @ (650) 259-9545 Ext. 110
amutwakil@disneyconstruction.com

100% Performance & Payment Bonds may be required. Worker's Compensation Waiver of Subrogation required. Please call OCJ/Disney for assistance with bonding, insurance, necessary equipment, material and/or supplies. OCJ/Disney is willing to breakout any portion of work to encourage DVBE Participation. Plans & Specs are available for viewing at our office or through the Caltrans Website at www.dot.ca.gov/hq/esc/oe/weekly_ads/index.php.

Equal Opportunity Employers

What Cities Should Be Doing for Small Business

Continued from page 1

ressed inner-city neighborhoods than in the city overall: 70 percent in Chicago, 64 percent in Detroit, 77 percent in Los Angeles and 74 percent in D.C. Dallas is distinct in that large businesses employ more inner-city residents than small businesses, which only account for 38 percent of jobs.

Inner-city unemployment is not insurmountable, and small businesses can play a key role in creating opportunities. In these five cities, a modest increase in small-business jobs could create enough employment opportunities for all unemployed inner-city residents. In four of the five cities, this growth translates to only about one additional employee per small business. Of course, this is not to suggest this growth will come easily for these small businesses, many of which have fewer than five employees. With relatively higher unemployment, Detroit would also require more aggressive small-business growth, just over three jobs per small business.

Despite the big impact small businesses can have on job creation, small-business support in most cities is an uncoordinated set of programs that focus only on the business owner's education rather than on the larger business environment. City leaders will need to leverage new tools

to maximize small-business job creation in their cities. ICIC offers five critical strategies:

- Create a comprehensive small business plan connected to regional and city economic assets.
- Expand contracting opportunities for small businesses so that they can compete on procurement contracts with government and anchor institutions.
- Design workforce programs for small businesses, since many do not have the resources or capacity to recruit and train new employees (especially those with barriers to employment).
- Coordinate resources and ease burdensome regulations by mapping and making more accessible the resources that already exist.
- Upgrade the inner-city business environment by improving infrastructure and neighborhood amenities to support small-business growth.

Big tax-revenue gains and economy of scale continue to shape how many economic-development professionals think about job creation. Yet ICIC's report makes a strong case for city leaders to support the growth of small businesses with the same resources and intentionality as they do with their efforts to attract and retain large businesses.

SOURCE: <http://www.governing.com>

Closing the Gap: Secretary Pritzker Outlines 3 Priorities to Promote Equal Opportunity for Women

Speaking before 200 participants at the 13th Annual Lockheed Martin Women's Impact Network Leadership Forum, U.S. Secretary of Commerce Penny Pritzker made the case for the advancement of women in today's high-growth, high-tech industries.

During the Forum, Secretary Pritzker highlighted three ways that government and industry leaders can work together to make our workplaces more inclusive, and as a result, our companies more competitive on a global scale.

1. Implement policies that reflect the wealth of evidence suggesting that gender equality is a strong competitive advantage.

Secretary Pritzker highlighted efforts underway at the Department of Commerce to break down barriers for women in today's most innovative fields. As examples of these efforts, Secretary Pritzker pointed to the U.S. Patent and Trademark Office's "All in STEM" program, which aims to get more girls interested in science and technology; and the Minority Business Development Agency's "Inclusion Innovation Initiative," which connects women and minority entrepreneurs with opportunities to commercialize new technologies developed in our federal research labs.

2. Leverage the power of big data to identify inequities and create solutions.

In today's era of big data, tools are available to measure, examine, and address issues of in-



U.S. Secretary of Commerce Penny Pritzker Delivers Keynote Address at 13th Annual Lockheed Martin Women's Impact Network Leadership Forum

come inequality. For example, the Commerce Data Service worked with the Census Bureau to launch MIDAAS – or Making Income Data

Available as a Service. Using the MIDAAS API, developers created tools that help individuals make data-driven decisions when it comes

to closing the pay gap. Data analysis, using Department of Commerce statistics, offers companies a new way to root out disparities among their employees, identify challenges that prevent women from climbing the corporate leadership ladder, and create solutions that promote inclusivity in the workplace.

3. Empower female entrepreneurs and innovators around the world.

Public and private sector leaders must work together to promote women's economic empowerment around the world. When women are able to succeed as entrepreneurs, economies grow, families benefit, and societies change for the better. At the Department of Commerce, Secretary Pritzker chairs the PAGE program, which connects top American entrepreneurs with young innovators from around the globe for mentorship sessions, workshops, and meetings with top investors.

About Commerce

Mission Statement

The mission of the Department is to create the conditions for economic growth and opportunity.

SOURCE: www.commerce.gov

Public Legal Notices



EASTERN CONTRA COSTA TRANSIT AUTHORITY

NOTICE INVITING BIDS FOR SIX (6) ELECTRIC VEHICLE CHARGING STATIONS

Notice and Invitation to Bidders

Sealed Bids will be received by Eastern Contra Costa Transit Authority (ECCTA) until 2:00 p.m., local time, on January 9, 2017, at ECCTA's offices, 801 Wilbur Avenue, Antioch, California, 94509, for the installation of six (6) Electric Vehicle Charging Stations:

- 801 Wilbur Avenue in Antioch, California-two (2) Electric Car Charging Stations with four (4) Plug-Ins and;
- 901 Minaker Drive in Antioch, California-four (4) Electric Bus Charging Stations with four (4) Plug-Ins and expansion infrastructure for six (6) more Bus Charging Stations.

Bids received after the time and location stated above will not be considered.

This project shall include the furnishing of all labor and materials as set forth in the Scope of Work section of the Invitation for Bid (IFB). A pre-bid conference and site tour will be conducted at 11:30 am, local time, on November 21, 2016, in the ECCTA boardroom located at 801 Wilbur Avenue, Antioch, California. All prospective bidders and subcontractors are encouraged to attend. The purpose of the site tour is to acquaint the bidders with any and all conditions at the work sites. At the pre-bid conference ECCTA's Disadvantaged Business Enter-

prise (DBE) participation policy will be explained and DBE opportunities discussed.

Bids must be received on the enclosed ECCTA bid form with the required certification forms listed in the bid documents. Bids submitted on any other forms will be considered non responsive and will be rejected. Following the closure of the bid submittal period, bids will be publicly opened and read.

All bids must be furnished in accordance with the terms and conditions of the contract documents including the Information for Bidders, General Conditions, Special Conditions, Contract Specifications, and Bid Form. All holders of the bid documents will be notified of all addenda and will receive copies.

Bid documents may be examined at certain public and private plan rooms, or copies of the IFB documents may be obtained from:

Ann Hutcheson

Director of Administrative Services
Eastern Contra Costa Transit Authority
801 Wilbur Avenue
Antioch, CA 94509
Telephone: (925) 754-6622
Facsimile: (925) 757-2530
ahutcheson@eccta.org

In accordance with provisions of California Public Contract Code Section 3300, ECCTA has determined that the Contractor shall possess and maintain valid State of California C-10 license and all other licenses necessary at the time the bid is submitted. Failure to possess the specified license shall render the bid non-responsive.

This contract is subject to the receipt of financial assistance from the U.S. Department of Transportation and local sales tax funds, and may also be subject to a Grant Contract between the Metropolitan Transportation

Commission and ECCTA. The contract is subject to laws and regulations governing the use of such funds. Bidders will be required to certify that they have not been suspended or debarred from participation in federally funded contracts. Bidders must also disclose lobbying activities. Full compliance with applicable Safety and Health Standards, Equal Employment Opportunity and Americans with Disabilities Act laws and regulations will be required of the successful bidder.

ECCTA will affirmatively ensure that, in regard to any contract entered into pursuant to this IFB; Disadvantaged Business Enterprises will be afforded full opportunity to submit bids in response to this request and will not be discriminated against on the basis of race, color, sex, or national origin.

The DBE goal for this contract shall be 4% of the total proposed price, excluding allowances.

Subject to Labor Code Section 1771.1, as amended by SB 854, this bid is subject to prevailing wage compliance monitoring and enforcement by the Department of Industrial Relations (DIR).

ECCTA will only accept bids from, and award this bid to, contractors (including listed subcontractors) that are currently registered with the DIR and qualified to perform public work pursuant to Labor Code Section 1725.5

Pursuant to Section 1770, et seq. of the California Labor Code, the successful bidder and all subcontractors shall pay not less than the prevailing rate of per diem wages as determined by the Director of the DIR. A copy of such prevailing rate of per diem wages is included in the bid documents.

The bidder to whom the contract is awarded shall furnish a Performance Bond in an amount not less than 100 per cent of the contract price. The Performance Bond shall be on the form provided by ECCTA and shall be executed as surety by a corporation or corporation authorized to issue surety bonds in the State of California, as an admitted surety insurer and acceptable to ECCTA.

Pursuant to Public Contract Code Section 22300, for monies earned by the contractor and withheld by ECCTA to ensure the performance of the contract, the contractor may, at its option, choose to substitute securities meeting the requirements of Public Contract Code Section 22300.

Within ten (10) days from the Notice to Proceed or date specified in the Notice to Proceed, the contractor shall commence work on the Project. Project is to be completed within one hundred eighty (180) workdays from the date work is commenced.

The contractor shall pay to ECCTA the sum of one hundred dollars (\$100.00) for each and every workday's delay in finishing the work in excess of the workday completion time.

Bids will be examined and reported to the ECCTA Board of Directors at a meeting within sixty (60) days of the bid opening. ECCTA reserves the right to reject any and all bids, or to waive any irregularities or informalities in any bid or in the bidding procedure, or to postpone the bid opening or award for good cause. No bidder may withdraw its bid for a period of sixty (60) days after the date of opening of the bids. Each bidder will be notified of award of contract, if award is made.

ECCTA

Office of the CEO
November 10, 2016

California Sub-Bid Request Ads



Kiewit Infrastructure West Co.
4650 Business Center Drive Fairfield, CA 94534
Attn: Victor Molina · norcal.bids@kiewit.com

Requests quotes/bids from qualified Subcontractor, Service Providers, Consultants, and/or Suppliers seeking to participate in the Dublin San Ramon Services District, DERWA Recycled Water Treatment Facilities - Phase 2 in Pleasanton, CA.

<http://www.epa.gov/> <http://www.sba.gov/>
<http://www.californiaucp.org>

Subcontractors and Suppliers for the following project:

**DERWA Recycled Water Treatment Facilities - Phase 2
CIP 16-R014**

**Owner: Dublin San Ramon Services District
Bid Date: November 15, 2016 @ 2:00 P.M.**

Disadvantaged Business Enterprises (DBEs)

Minority Business Enterprise (MBE), Women Business Enterprise (WBE), Small Business Enterprise (SBE), Small Business in a Rural Area (SBRA), Labor Surplus Area Firm (LSAF), or Historically Underutilized Business (HUB) Zone Businesses wanted for the following scopes, including, but not limited to:

Aggregates, Asphalt Paving, Concrete, Concrete Pumping, Concrete Supply, Concrete Reinforcement Supply & Install, Precast Concrete, Minor Concrete, Concrete Accessories, Coatings, Cranes, Grouting, Dewatering, Floor Access Doors, Electrical, Earthwork, Equipment, Erosion Control, Formwork, FRP Fabrications, FRP Tanks, Geotextiles, Instrumentation & Controls, Joint Sealant, Masonry, Metals, Metal Building, Piping, Valves, Pumps, Actuators, Structural Steel, Shoring, Signage, Street Sweeping, SWPPP, Trucking & Hauling, Water Truck.

Bonding, insurance, and any technical assistance or information related to the plans or specification and requirements for the work will be made available to interested CUCP, MBE, SBE, SBRA, LSAF or HUB Certified DBE business suppliers and subcontractors. Assistance with obtaining necessary equipment, supplies, materials, or services for this project will be offered to interested certified suppliers and subcontractors.

**Subcontractor and Supplier Scopes are due
November 8, 2016 and Quotes**

NO LATER THAN November 14, 2016 at 5 PM.

Plans are available for viewing at our office at our address below and through SmartBidNet (SBN).

All subcontractors that are registered in our SBN database will receive an invitation to bid.

Please visit <http://www.kiewit.com/districts/northern-california/overview.aspx> to register your company to be able to receive bidding information, Plans and Specifications

Performance and Payment Bonds may be required for Subcontractors and Supply Bond for Suppliers on this project.

Clean Water State Revolving Fund (CWSRF)
Provisions apply

Buy American Iron & Steel (AIS) requirements apply

An Equal Opportunity Employer
CA Lic. 433176
DIR # 1000001147



Kiewit Infrastructure West Co.
4650 Business Center Drive Fairfield, CA 94534
Attn: Victor Molina · norcal.bids@kiewit.com
Fax: 707-439-7301

Requests sub-bids from qualified California Unified Certification Program (CUCP) or (DGS) certified Disabled Veteran Business Enterprises (DVBE), Subcontractors, Consultants, and/or Suppliers seeking to participate in the Caltrans, Construction on and adjacent to State Highway in San Mateo County at various locations on Route 101 from 0.4 mile North of University Avenue overcrossing to 0.6 mile South of Henderson underpass and on Route 114 from Willow Road separation to Newbridge Street Project in San Mateo County, CA.

<http://www.dot.ca.gov/obeo/index.html>

<http://www.pd.dgs.ca.gov>

Subcontractors and Suppliers for the following project:

Construction on and adjacent to State Highway in San Mateo County at various locations on Route 101 from 0.4 mile North of University Avenue overcrossing to 0.6 mile South of Henderson underpass and on Route 114 from Willow Road separation to Newbridge Street Project Contract No. 04-235654

Owner: Caltrans

Bid Date: November 16, 2016 at 2:00 P.M.

Disabled Veteran Business Enterprises (DVBEs)

wanted for the following scopes, including, but not limited to: AC Paving, Aggregates Supply & Install, Clear & Grubbing, Minor Concrete, Structural Concrete, CIDH, Concrete Supply, Concrete Reinforcement, Precast Concrete, Concrete Pumping, Concrete Washouts, Concrete Barriers, Demolition, Deep Soil Mixing, Earthwork, Erosion Control, Lighting & Traffic Signals, Fencing, Geotextiles, Hydroseeding, K-Rail, Joint Sealant, Metals, Painting and Coating, Pavement Markings, Piping & Valves, Piling, Street Sweeping, SWPPP, Signage, Traffic Control, Trucking & Hauling, Water Truck.

Bonding, insurance and any technical assistance or information related to the plans or specification and requirements for the work will be made available to interested certified, DVBE suppliers and subcontractors. Assistance with obtaining necessary equipment, supplies, materials, or services for this project will be offered to interested certified suppliers and subcontractors.

**Subcontractor and Supplier Scopes are due
November 11, 2016 and**

Quotes NO LATER THAN November 15, 2016 at 5 PM.

Plans are available for viewing at our office at our address below and through SmartBidNet (SBN).

All subcontractors that are registered in our SBN database will receive an invitation to bid. Please visit <http://www.kiewit.com/districts/northern-california/overview.aspx> to register your company and to be able to receive bidding information, view plans and specifications.

You can view the plans in our office during regular business hours by appointment.

Performance Bond and Payment Bonds may be required for subcontractors and a suppliers bond for suppliers. Prevailing Wages apply.

An Equal Opportunity Employer
CA Lic. 433176
DIR # 1000001147



Kiewit Infrastructure West Co.
4650 Business Center Drive Fairfield, CA 94534
Attn: Victor Molina · norcal.bids@kiewit.com

Requests sub-bids from qualified Small Business Administration (SBA) certified Small Disadvantaged Business (SDB), Women-Owned Small Business (WOSM), Historically Underutilized Business Zone (HUBZone) Small Business, Veteran Owned Small Business (VOSB) and Service Disabled Veteran Owned Small Business (SDVOSB), Subcontractors, Consultants, and/or Suppliers seeking to participate in the U.S Army Corps of Engineers, The Natomas Basin Reach I Contract I Project in Sacramento, CA.

<https://www.sam.gov/portal/public/SAM/>

<https://certify.sba.gov/>

<https://www.sba.gov/contracting/government-contracting-programs>

Subcontractors and Suppliers for the following project:

**The Natomas Basin Reach I Contract 1
Solicitation No. W91238-16-R-0049**

Owner: U.S. Army Corps of Engineers

Bid Date: November 14, 2016 @ 2:00 P.M.

Small Disadvantaged Businesses (SDBs)

wanted for the following scopes, including, but not limited to: Aggregates, Asphalt Milling & Grinding, Minor Concrete, Clear & Grub, Concrete Slope Paving, Concrete Supply, Concrete Reinforcement Supply & Install, Electrical, Erosion Control, Fencing, Geotextiles, Guardrail, Hazardous Abatement, K-Rail, Landscaping, Pavement Markings, Pipe & Valve Supply, Quality Control, Saw-cutting, Street Sweeping, SWPPP, Trench Plates, Traffic Control, Trucking & Hauling, Well Monitoring, Welding, Water Truck, Bonding, insurance, and any technical assistance or information related to the plans or specification and requirements for the work will be made available to interested CUCP, MBE, SBE, SBRA, LSAF or HUB Certified DBE business suppliers and subcontractors. Assistance with obtaining necessary equipment, supplies, materials, or services for this project will be offered to interested certified suppliers and subcontractors.

Bonding, insurance and any technical assistance or information related to the plans or specification and requirements for the work will be made available to interested SBA certified, SDB, WOSB, HUBZone SB, VOSB, and SDVOSB suppliers and subcontractors. Assistance with obtaining necessary equipment, supplies, materials, or services for this project will be offered to interested certified suppliers and subcontractors.

Subcontractor and Supplier Scopes are due

November 7, 2016 and Quotes

NO LATER THAN November 9, 2016 at 5 PM.

Plans are available for viewing at our office at our address below and through SmartBidNet (SBN).

All subcontractors that are registered in our SBN database will receive an invitation to bid. Please visit <http://www.kiewit.com/districts/northern-california/overview.aspx> to register your company and to be able to receive bidding information, view plans and specifications.

You can view the plans in our office during regular business hours by appointment.

Performance Bond and Payment Bonds may be required for subcontractors and a suppliers bond for suppliers.

Buy American and Davis-Bacon Act Applies

An Equal Opportunity Employer
CA Lic. 433176
DIR # 1000001147



Kiewit Infrastructure West Co.
4650 Business Center Drive Fairfield, CA 94534
Attn: Victor Molina · norcal.bids@kiewit.com
Fax: 707-439-7301

Requests quotes/bids from qualified Subcontractor, Service Providers, Consultants, and/or Suppliers seeking to participate in the City of Jackson WWTP Improvements in Jackson, CA.

<http://www.epa.gov/> <http://www.sba.gov/>

www.californiaucp.org

Subcontractors and Suppliers for the following project:

City of Jackson WWTP Improvements

Project No. 664-18-15-01

Owner: City of Jackson

Bid Date: December 9, 2016 @ 2:00 P.M.

Disadvantaged Business Enterprises (DBEs)

Minority Business Enterprise (MBE), Women Business Enterprise (WBE), Small Business Enterprise (SBE), Small Business in a Rural Area (SBRA), Labor Surplus Area Firm (LSAF), or Historically Underutilized Business (HUB) Zone Businesses wanted for the following scopes, including, but not limited to:

Aggregates, Asphalt Paving, Caulking & Sealant, Concrete, Concrete Pumping, Concrete Supply, Concrete Reinforcement Supply & Install, Dewatering, Minor Concrete, Clear & Grub, Canopies, Demolition, Electrical, Earthwork, Equipment, Finishes, Geotextiles, Hatches, Joint Sealant, Sheet Metal Flashing & Trim, Masonry, Metal Doors, Metals, Paintings & Coatings, Piping & Valves, Structural Steel, Signage, SWPPP, Trucking & Hauling.

Bonding, insurance, and any technical assistance or information related to the plans or specification and requirements for the work will be made available to interested CUCP, MBE, SBE, SBRA, LSAF or HUB Certified DBE business suppliers and subcontractors. Assistance with obtaining necessary equipment, supplies, materials, or services for this project will be offered to interested certified suppliers and subcontractors.

Subcontractor and Supplier Scopes

are due December 2, 2016 and

Quotes NO LATER THAN December 8, 2016 at 5 PM.

Plans are available for viewing at our office at our address below and through SmartBidNet (SBN).

All subcontractors that are registered in our SBN database will receive an invitation to bid.

Please visit <http://www.kiewit.com/districts/northern-california/overview.aspx> to register your company to be able to receive bidding information, Plans and Specifications.

Performance and Payment Bonds may be required for Subcontractors and Supply Bond for Suppliers on this project.

Clean Water State Revolving Fund (CWSRF)

Provisions apply.

American Iron & Steel (AIS) requirements apply.

Davis-Bacon Act applies.

An Equal Opportunity Employer

CA Lic. 433176

DIR # 1000001147

Women Veteran Entrepreneurship Training

Continued from page 1

History

Learn about the origins of the U.S. Small Business Administration.

Since its founding on July 30, 1953, the U.S. Small Business Administration has delivered millions of loans, loan guarantees, contracts, counseling sessions and other forms of assistance to small businesses.

SBA was officially established in 1953, but its philosophy and mission began to take shape years earlier in a number of predecessor agencies, largely as a response to

the pressures of the Great Depression and World War II.

Early Versions of SBA

The Reconstruction Finance Corporation (RFC), created by President Herbert Hoover in 1932 to alleviate the financial crisis of the Great Depression, was SBA's "grandparent"; The RFC was basically a federal lending program for all businesses hurt by the Depression, large and small. It was adopted as the personal project of Hoover's successor, President Franklin D. Roosevelt, and was staffed by some of Roosevelt's most capable and dedicated workers.

SOURCE: U.S. Small Business Administration



McGuire and Hester

9009 Railroad Avenue • Oakland, CA 94603

Phone: (510) 632-7676 • Fax: (510) 562-5209

Contact: Keith Ones • An Equal Opportunity Employer

Sub Bids Requested From Qualified MBE, WBE Subcontractors & Suppliers for

East Bay Municipal Utility District -

MWWTP Recycled Water 12-Inch Pipeline Extension and Commercial Fill Station

Project# SD-387 • Location: Oakland, Alameda County • Bid Date: November 16, 2016 @ 1:30 PM

McGuire and Hester is seeking qualified subcontractors in the following trades: Electrical, Paints and Coatings, Fencing, Striping and Pavement Markings

We will pay up to and including one and one-half percent (1-1/2%) of your bonding cost. Certification assistance is available, as well as viewing plans and specs.

Public Legal Notices



CITY & COUNTY OF SAN FRANCISCO
DEPARTMENT OF PUBLIC WORKS

**CONTRACT NO. 2612J (ID NO. FCE16086)
CHESTNUT STREET PAVEMENT
RENOVATION AND MUNI FORWARD**

Sealed bids will be received at 1155 Market Street, 4th Floor, San Francisco, California 94103 until **2:30 p.m. on November 30, 2016**, after which they will be publicly opened and read. Digital files of Bid Documents, Plan Holders Lists, and Addenda may be downloaded at no cost from the Public Works Electronic Bid Documents Download site at www.sfpublishworks.org/biddocs. Please visit the Contracts, Bids and Payments webpage at www.sfpublishworks.org for more information (click on Resources > Contractor Resources). Notices regarding Addenda and other bid changes will be distributed by email to Plan Holders.

The Work is located along Chestnut Street between Lyon Street and Van Ness Avenue in San Francisco, California and consists of work involving roadway, sewer and drainage, Auxillary Water Supply System (AWSS), Overhead Contact System (OCS), traffic signal, street lighting, traffic routing and all associated work. The time allowed for completion is 540 consecutive calendar days. The Engineer's estimate is approximately \$3,850,000. For more information, contact the Project Manager, Amy Lam at 415-558-4541.

On July 1, 2014, the registration program under section 1725.5 of the California Labor Code went into effect. The program requires that all contractors and subcontractors who bid or work on a public works project register and pay an annual fee to the California Department of Industrial Relations ("DIR").

No contractor or subcontractor may be listed in a bid or awarded a contract for a public works project unless registered with the DIR as required by Labor Code section 1725.5 [with limited exceptions from this requirement for bid purposes only under Labor Code section 1771.1(a)].

This Project shall incorporate the required partnering elements for **Partnering Level 1**. Refer to Section 01 31 33 for more details.

Pursuant to San Francisco Administrative Code ("Administrative Code") Section 6.25 and Chapter 25 of the Environment Code, "Clean Construction" is required for the performance of all work.

The Specifications include liquidated damages. Contract will be on a Lump Sum Bid Items With Unit Prices basis. Progressive payments will be made.

The Contract will be awarded to the lowest responsible responsive bidder.

A bid may be rejected if the City determines that any of the bid item prices are materially unbalanced to the potential detriment of the City.

Bid discounts may be applied as per Administrative Code Chapter 14B. LBE Subcontracting Participation Requirement is 25%. Call Selormey Dzikunu at 415-554-8369 for details. In accordance with Administrative Code Chapter 14B requirements, all bidders shall submit documented good faith efforts with their bids, except those who exceed the above stated LBE Subcontracting Participation Requirement by 35%. Bidders must achieve 80 out of 100 points to be deemed responsive. Bidders will receive 15 points for attending the pre-bid conference, if scheduled. Refer to CMD Form 2B.

A pre-bid conference will be held on November 16, 2016; 1:30 p.m., at 1680 Mission St, 3rd Floor.

For information on the City's Surety Bond Program, call Jennifer Elmore at (415) 217-6578.

A corporate surety bond or certified check for ten percent (10%) of the amount bid must accompany each bid. Administrative Code Section 6.22(a) requires all construction greater than \$25,000 to include performance and payment bonds for 100% of the contract award.

Class "A" license required to bid.

In accordance with Administrative Code Chapter 6, no bid is accepted and no contract in excess of \$600,000 is awarded by the City and County of San Francisco until such time as the Executive Director of Municipal Transportation Agency recommends the contract for award. Pursuant to Charter Section 3.105, all contract awards are subject to certification by the Controller as to the availability of funds.

Minimum wage rates for this project must comply with the current General Prevailing Wage as determined by the State Department of Industrial Relations. Minimum wage rates other than applicable to General Prevailing Wage must comply with Administrative Code Chapter 12P, Minimum Compensation Ordinance.

This Project is subject to the requirements of the San Francisco Local Hiring Policy for Construction ("Policy") as set forth in Administrative Code Section 6.22(g). Bidders are hereby advised that the requirements of the Policy will be incorporated as a material term of any contract awarded for the Project. Refer to Section 00 73 30 of the Project Manual for more information.

Bidders are hereby advised that the Contractor to whom the Contract is awarded must be certified by the Contract Monitoring Division as being in compliance with the Equal Benefits Provisions of Chapter 12B of the Administrative Code within two weeks after notification of award.

If a bidder objects on any ground to any bid specification or legal requirement imposed by this Advertisement for Bids, the bidder shall, no later than the 10th working day prior to the date of Bid opening, provide written notice to the Contract Administration Division, San Francisco Public Works, setting forth with specificity the grounds for the objection.

Right reserved to reject any or all bids and waive any minor irregularities.

11/10/16
CNS-2944553#
SMALL BUSINESS EXCHANGE



GOLDEN GATE BRIDGE
HIGHWAY & TRANSPORTATION DISTRICT

NOTICE TO CONTRACTORS

NOTICE IS HEREBY GIVEN that sealed bids for **Contract No. 2017-B-03, Toll Plaza Modular Offices and Administration Building Improvements**, will be received by the Office of the Secretary of the District, Golden Gate Bridge, Highway and Transportation District (District) either by U.S. Postal Service addressed to its mailing address, P.O. Box 9000, Presidio Station, San Francisco, CA 94129-0601, or by courier or personal delivery to its office at the Administration Building, Golden Gate Bridge Toll Plaza, San Francisco, CA, on **Tuesday, December 6, 2016, by 2:00 p.m., Pacific Time**, at which time bids will be publicly opened and read.

This public works Project consists of, in general, removing and replacing the existing exterior wall mounted HVAC units from the Golden Gate Bridge Toll Plaza Modular Offices, removing and replacing the existing roofing system and the existing roof top mounted HVAC units from the Golden Gate Bridge Toll Plaza Administration and Powerhouse buildings, building modifications and access improvements and all other work items as shown on the Contract Plans and as specified in the Bid Documents to complete the Project titled Toll Plaza Modular Offices and Administration Building Improvements located at the Golden Gate Bridge Toll Plaza, San Francisco, CA.

A pre-bid meeting will be held on Tuesday, November 15, 2016, at 10:00 a.m., Pacific Time, at the Administration Building, Golden Gate Bridge Toll Plaza, San Francisco, CA. A job walk-through will be conducted immediately after the meeting. While attendance at this meeting and job walk-through is not mandatory, the **District highly recommends you attend**.

Bidders bidding as the prime contractor shall possess a valid **State of California Class A, General Engineering Contractor's License, or a State of California Class B, General Building Contractor's License**. Pursuant to Public Contract Code Section 4104, each Bid Proposal must include the name and location of the place of business of each subcontractor who shall perform work or service or fabricate or install work for the prime contractor in excess of one-half of one percent (1/2 of 1%) of the bid price, using the List of Subcontractors form included with the Bid Documents.

Bids must be accompanied by a deposit either in the form of cash, a certified or cashier's check, or a Bidder's Bond, as described in the Contract Documents.

The successful Bidder shall furnish a performance bond and a payment bond in amounts equal to one hundred percent (100%) of the total price of the Contract. Pursuant to Public Contract Code Section 22300, the successful Bidder may submit certain securities in lieu of the District withholding funds from progress payments (retention) during the Project.

The District hereby notifies all Bidders that it is the policy of the District to ensure nondiscrimination on the basis of race, color, national origin, or sex in the award and administration of contracts.

Bidders are strongly encouraged to obtain Disadvantaged and Small Business Enterprise (DBE/SBE) participation on this Project. In order to achieve such participation, the District has developed procedures to remove barriers to DBE participation in the bidding and award process and to assist DBEs to develop and compete successfully outside of the DBE Program. These procedures include the establishment of a Small Business Enterprise (SBE) Element of the District's Diversity Program for Contracts. The District has evaluated subcontracting opportunities for this Contract and determined that such opportunities exist and has established an SBE goal of 10.6%. Bidders must meet the contract-specific SBE goal or demonstrate good faith efforts to do so. All bidders must document their efforts to achieve this goal. Bidders are encouraged to attend the pre-bid meeting to better understand the applicable DBE/SBE requirements.

This is a Public Works Contract. As a result, Contractors and subcontractors must be registered with the Department of Industrial Relations (DIR) pursuant to Labor Code section 1725.5 at the time of contract award. (See Labor Code section 1771.1(a)). This Contract is subject to monitoring and enforcement by the DIR pursuant to Labor Code Section 1771.4.

In accordance with Section 1720 et seq. of the Labor Code, the general prevailing wage rates as established by the Director of the California Department of Industrial Relations will apply to this Contract. Information about prevailing wage rates for this Project is set forth in the Special Provisions. The prevailing wage rates established by the California Department of Industrial Relations are available at <http://www.dir.ca.gov/DLSR/PWD>. can be viewed at the District's Engineering Office or be requested by mail, addressed to: Prevailing Wage Unit, Division of Labor Statistics and Research, Department of Industrial Relations, P.O. Box 420603, San Francisco, CA 94142.

Due to the financial assistance from the U.S. Department of Transportation, **this Contract is also subject to Buy America compliance**. Bidders will be required to submit an executed Buy America Certificate (found in the Proposal section).

Bid Documents are available for download at no charge on the District's web site at <http://www.goldengate.org>, click on Contract Opportunities, scroll down to Bridge Division and look for Contract Number **2017-B-03**. There is a non-refundable purchase price of fifty dollars (\$50) for a set of hard copies of the Bid Documents. Make checks payable to the Golden Gate Bridge, Highway and Transportation District, and send it to Engineering Department, Golden Gate Bridge, Highway and Transportation District, P.O. Box 9000, Presidio Station, San Francisco, CA 94129-0601

Additional information is provided in the Bid Documents, which should be carefully reviewed by all bidders prior to submitting a Bid Proposal.

/s/ Ewa Z. Bauer-Furbush, P.E., District Engineer
Dated at San Francisco, this 1st day of November 2016

11/3, 11/10/16
CNS-2941075#
SMALL BUSINESS EXCHANGE



DIVERSITY OUTREACH

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Fictitious Business Name Statement

FICTITIOUS BUSINESS NAME STATEMENT File No. A-0373342-00

Fictitious Business Name(s):
Caffe Capriccio
Address
2200 Mason Street, San Francisco, CA 94133
Full Name of Registrant #1
Jose J. Cardenas Gomez
Address of Registrant #1
7401 Weld Street, Oakland, CA 94621

This business is conducted by **An Individual**. The registrant(s) commenced to transact business under the fictitious business name(s) listed above on **11/1/2016**

Signed: **Jose J. Cardenas Gomez**

This statement was filed with the County Clerk of San Francisco County on **11/4/16**

Notice: This fictitious name statement expires five years from the date it was filed. A new fictitious business name statement must be filed prior to this date. The filing of this statement does not of itself authorize the use in this state of a fictitious business name in violation of the right of another under Federal, State or Common Law

Filed: **Fallon Lim**
Deputy County Clerk
11/4/2016

11/10/16 + 11/17/16 + 11/24/16 + 12/01/16

FICTITIOUS BUSINESS NAME STATEMENT File No. A-0372831-00

Fictitious Business Name(s):
DMB Registration Service
Address
5191 3rd Unit 3, San Francisco, CA 94124
Full Name of Registrant #1
Martha Patricia Benitez Castrejon
Address of Registrant #1
230 Aspen Ave #4, South San Francisco, CA 94080

This business is conducted by **An Individual**. The registrant(s) commenced to transact business under the fictitious business name(s) listed above on **9/27/2016**

Signed: **Martha Patricia Benitez Castrejon**

This statement was filed with the County Clerk of San Francisco County on **9/27/2016**

Notice: This fictitious name statement expires five years from the date it was filed. A new fictitious business name statement must be filed prior to this date. The filing of this statement does not of itself authorize the use in this state of a fictitious business name in violation of the right of another under Federal, State or Common Law

Filed: **Morgan Jaldon**
Deputy County Clerk
9/27/2016

11/10/16 + 11/17/16 + 11/24/16 + 12/01/16

FICTITIOUS BUSINESS NAME STATEMENT File No. A-0373142-00

Fictitious Business Name(s):
Fossilium
Address
3109 Sacramento Street, San Francisco, CA 94115
Full Name of Registrant #1
Roy C. Leggitt III
Address of Registrant #1
3109 Sacramento Street, San Francisco, CA 94115

This business is conducted by **An Individual**. The registrant(s) commenced to transact business under the fictitious business name(s) listed above on **12/7/2015**

Signed: **Roy C. Leggitt III**

This statement was filed with the County Clerk of San Francisco County on **10/19/2016**

Notice: This fictitious name statement expires five years from the date it was filed. A new fictitious business name statement must be filed prior to this date. The filing of this statement does not of itself authorize the use in this state of a fictitious business name in violation of the right of another under Federal, State or Common Law

Filed: **Morgan Jaldon**
Deputy County Clerk
10/19/2016

10/20/16 + 10/27/16 + 11/3/16 + 11/10/16

FICTITIOUS BUSINESS NAME STATEMENT File No. A-0373040-00

Fictitious Business Name(s):
Grails SF
Address
2344 Judah Street, San Francisco, CA 94122
Full Name of Registrant #1
Christopher Dee
Address of Registrant #1
2191 28th Avenue, San Francisco, CA 94116

This business is conducted by **An Individual**. The registrant(s) commenced to transact business under the fictitious business name(s) listed above on **10/13/16**

Signed: **Christopher Dee**

This statement was filed with the County Clerk of San Francisco County on **10/13/16**

Notice: This fictitious name statement expires five years from the date it was filed. A new fictitious business name statement must be filed prior to this date. The filing of this statement does not of itself authorize the use in this state of a fictitious business name in violation of the right of another under Federal, State or Common Law

Filed: **Susanna Chin**
Deputy County Clerk
10/13/16

10/20/16 + 10/27/16 + 11/3/16 + 11/10/16

FICTITIOUS BUSINESS NAME STATEMENT File No. A-0373234-00

Fictitious Business Name(s):
Griddy
Address
62 Navy Road, San Francisco, CA 94124
Full Name of Registrant #1
Aqeelah Muhammad
Address of Registrant #1
62 Navy Road, San Francisco, CA 94124

This business is conducted by **An Individual**. The registrant(s) commenced to transact business under the fictitious business name(s) listed above on **Not Applicable**

Signed: **Aqeelah Muhammad**

This statement was filed with the County Clerk of San Francisco County on **10/27/2016**

Notice: This fictitious name statement expires five years from the date it was filed. A new fictitious business name statement must be filed prior to this date. The filing of this statement does not of itself authorize the use in this state of a fictitious business name in violation of the right of another under Federal, State or Common Law

Filed: **Morgan Jaldon**
Deputy County Clerk
10/27/2016

11/3/16 + 11/10/16 + 11/17/16 + 11/24/16

FICTITIOUS BUSINESS NAME STATEMENT File No. A-0373264-00

Fictitious Business Name(s):
Hansan Flooring
Address
41 Leland Avenue, San Francisco, CA 94134
Full Name of Registrant #1
Mendoza Aguiles
Address of Registrant #1
935 Visitacion Avenue, San Francisco, CA 94140
Full Name of Registrant #2
Chau, Kien
Address of Registrant #2
1315 S "B" Street, San Mateo, CA 94402

This business is conducted by **A General Partnership**. The registrant(s) commenced to transact business under the fictitious business name(s) listed above on **11/7/16**

Signed: **Kien Chau**

This statement was filed with the County Clerk of San Francisco County on **11/7/2016**

Notice: This fictitious name statement expires five years from the date it was filed. A new fictitious business name statement must be filed prior to this date. The filing of this statement does not of itself authorize the use in this state of a fictitious business name in violation of the right of another under Federal, State or Common Law

Filed: **Susanna Chin**
Deputy County Clerk
11/7/2016

11/10/16 + 11/17/16 + 11/24/16 + 12/01/16

FICTITIOUS BUSINESS NAME STATEMENT File No. A-0373264-00

Fictitious Business Name(s):
1.) San Francisco Police Activities League
2.) SFPAL
3.) San Francisco PAL
Address
350 Amber Drive #203, San Francisco, CA 94131
Full Name of Registrant #1
SF Police Activities League
Address of Registrant #1
350 Amber Drive #203, San Francisco, CA 94131

This business is conducted by **A Corporation**. The registrant(s) commenced to transact business under the fictitious business name(s) listed above on **May 26, 1960**.

Signed: **Arlene Doyle**

This statement was filed with the County Clerk of San Francisco County on **10/31/2016**

Notice: This fictitious name statement expires five years from the date it was filed. A new fictitious business name statement must be filed prior to this date. The filing of this statement does not of itself authorize the use in this state of a fictitious business name in violation of the right of another under Federal, State or Common Law

Filed: **Fallon Lim**
Deputy County Clerk
10/31/2016

11/3/16 + 11/10/16 + 11/17/16 + 11/24/16

FICTITIOUS BUSINESS NAME STATEMENT File No. A-0373168-00

Fictitious Business Name(s):
1.) The Niteys
2.) The San Francisco Nightlife Awards
Address
2261 Market Street, Ste 490, San Francisco, CA 94114
Full Name of Registrant #1
Site and Sound - CA. Corp.
Address of Registrant #1
2261 Market Street, Ste 490, San Francisco, CA 94114

This business is conducted by **A Corporation**. The registrant(s) commenced to transact business under the fictitious business name(s) listed above on **10/21/2016**

Signed: **Audrey Joseph**

This statement was filed with the County Clerk of San Francisco County on **10/21/2016**

Notice: This fictitious name statement expires five years from the date it was filed. A new fictitious business name statement must be filed prior to this date. The filing of this statement does not of itself authorize the use in this state of a fictitious business name in violation of the right of another under Federal, State or Common Law

Filed: **Susanna Chin**
Deputy County Clerk
10/21/2016

10/27/16 + 11/3/16 + 11/10/16 + 11/17/16

FICTITIOUS BUSINESS NAME STATEMENT File No. A-0372905-00

Fictitious Business Name(s):
PCA Inspections
Address
2453 Franklin Street, San Francisco, CA 94123
Full Name of Registrant #1
PCA Consulting Group Inc. (CA)
Address of Registrant #1
2453 Franklin Street, San Francisco, CA 94123

This business is conducted by **A CORPORATION**. The registrant(s) commenced to transact business under the fictitious business name(s) listed above on **10/1/16**

Signed: **Jack Costenbader**

This statement was filed with the County Clerk of San Francisco County on **10/3/16**

Notice: This fictitious name statement expires five years from the date it was filed. A new fictitious business name statement must be filed prior to this date. The filing of this statement does not of itself authorize the use in this state of a fictitious business name in violation of the right of another under Federal, State or Common Law

Filed: **Susanna Chin**
Deputy County Clerk
10/3/16

10/13/16 + 10/20/16 + 10/27/16 + 11/3/16

FICTITIOUS BUSINESS NAME STATEMENT File No. A-0373315-00

Fictitious Business Name(s):
SPARC
Address
473 Haight Street, San Francisco, CA 94117
Full Name of Registrant #1
MIPARC, Inc. (CA)
Address of Registrant #1
473 Haight Street, San Francisco, CA 94117

This business is conducted by **A Corporation**. The registrant(s) commenced to transact business under the fictitious business name(s) listed above on **10/21/2016**

Signed: **Erich Pearson, President**

This statement was filed with the County Clerk of San Francisco County on **11/2/2016**

Notice: This fictitious name statement expires five years from the date it was filed. A new fictitious business name statement must be filed prior to this date. The filing of this statement does not of itself authorize the use in this state of a fictitious business name in violation of the right of another under Federal, State or Common Law

Filed: **Melvin Galvez**
Deputy County Clerk
11/2/2016

11/10/16 + 11/17/16 + 11/24/16 + 12/01/16

ABANDONMENT OF FICTITIOUS BUSINESS NAME

STATEMENT OF ABANDONMENT OF USE OF FICTITIOUS BUSINESS NAME

The registrant(s) listed below have abandoned the use of the fictitious business name(s):

1.) Grails SF
Located at **2344 Judah Street, San Francisco, CA 94122**

This fictitious business name was filed in the County of San Francisco on **3/16/16** under file **369947**

Name and address of Registrants (as shown on previous statement)

Full Name of Registrant #1
Christopher Dee
140 Forest View Dr., San Francisco, CA 94132

Full Name of Registrant #2
Christopher Dee
2191 28th Avenue, San Francisco, CA 94116

This business was conducted by a
A GENERAL PARTNERSHIP

Signed: **Christopher Dee**

This statement was filed with the County Clerk of San Francisco County on **8/26/2016**.

Filed: **Susanna Chin**
Deputy County Clerk
10/13/16

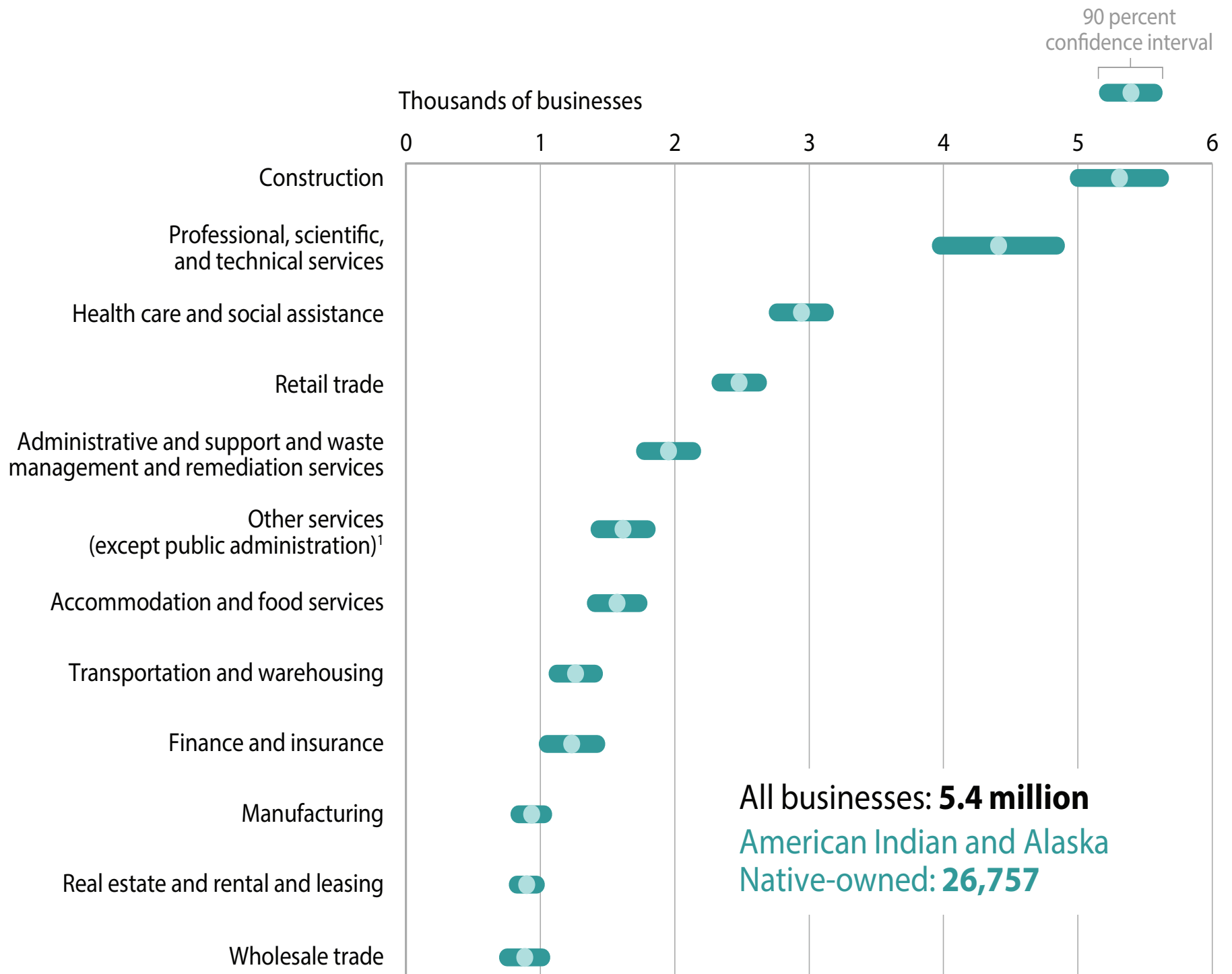
10/20/16 + 10/27/16 + 11/3/16 + 11/10/16

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American Indian and Alaska Native-Owned Businesses in the U.S.

(Sectors With at Least 500 Businesses)



Note: The Annual Survey of Entrepreneurs includes employer businesses with paid employees only.

¹“Other services” includes repair and maintenance (automotive, consumer electronics, etc.) and personal/laundry services (hair/nail salons, dry cleaning, pet care, etc.).



U.S. Department of Commerce
 Economics and Statistics Administration
 U.S. CENSUS BUREAU
census.gov

Source: 2014 Annual Survey of Entrepreneurs
www.census.gov/programs-surveys/ase.html



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- National trade / focus publications to community businesses and stakeholders
- Expertise in Diversity Outreach to identify firms, promote outreach events, and handle registration details.
- Archived search results

For more information contact:

Small Business Exchange, Inc. • 795 Folsom Street, 1st Floor, San Francisco, CA 94107
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